FINANCIAL STATEMENTS

FOR THE YEAR ENDED AUGUST 31, 2023

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To the Members of Alder Academy Early Learning Society:

Opinion

We have audited the financial statements of Alder Academy Early Learning Society (the "Charity"), which comprise the statement of financial position as at August 31, 2023, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Charity as at August 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

The financial statements of the Alder Academy Early Learning Society for the year ended August 31, 2022 were audited by SVS Group LLP of Edmonton, Alberta, Canada, prior to its merger with MNP LLP. SVS Group LLP expressed an unmodified opinion on those statements on November 14, 2022

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Charity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Charity's financial reporting process.



17010 - 103 Ave Suite 100, Edmonton AB, T5S 1K7

T: 780.486.3357 F: 780.486.3320



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud
 or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that
 is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
 misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve
 collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and events in a
 manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Edmonton, Alberta

November 14, 2023

MNPLLA

Chartered Professional Accountants



STATEMENT OF FINANCIAL POSITION

AS AT AUGUST 31, 2023

		2023	 2022
ASSETS			
CURRENT Cash Restricted cash - casino (Note 7) Guaranteed Investment Certificates (Note 3) Accounts receivable (Note 4) Prepaid expenses	\$	1,491,671 71,462 237,557 255,050 50,110	\$ 1,502,792 270 233,891 199,849 53,395
		2,105,850	1,990,197
CAPITAL ASSETS (Note 5)	-	274,865	 318,817
	\$	2,380,715	\$ 2,309,014
LIABILITIES			
CURRENT Accounts payable and accrued liabilities (Note 6) Deferred revenue (Note 7)	\$	142,043 263,731	\$ 92,549 215,408
		405,774	 307,957
NET ASSETS			
INVESTED IN CAPITAL ASSETS UNRESTRICTED (Note 14)		187,869 1,787,072	318,817 1,682,240
		1,974,941	2,001,057
	\$	2,380,715	\$ 2,309,014
APPROVED ON BEHALF OF THE BOARD:			
Director			
Director			

STATEMENT OF CHANGES IN NET ASSETS

				2023	2022
	Unrestricted	lr	ovested in Capital Assets	Total	Total
BALANCE, beginning of year	\$1,682,240	\$	318,817	\$2,001,057	\$1,965,900
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	30,845		(56,961)	(26,116)	35,157
INVESTED IN CAPITAL ASSETS	(13,013)		13,013	-	-
INTER-FUND TRANSFERS	87,000		(87,000)	-	
BALANCE, end of year	\$1,787,072	\$	187,869	\$1,974,941	\$2,001,057

STATEMENT OF OPERATIONS

		2023	 2022
REVENUE Provincial subsidies Provincial - Alberta Learning FCSS CAP-C	\$	2,431,665 1,284,945 52,806 151,696	\$ 1,660,138 1,258,121 158,422 153,867
Parent fees Donation Casino (Note 7) Other income	-	652,890 378 9,593 238,199	779,594 5,601 290 239,570
		4,822,172	4,255,603
EXPENSES Advertising Amortization Bad debt Building operations Insurance		3,995 56,961 4,271 392,840 30,050	356 56,488 7,015 415,690 26,449
Miscellaneous Nutrition Office and administration Professional fees Program staff benefits Program staff salaries		11,896 149,354 42,810 18,194 409,479 3,260,381	2,589 114,723 86,690 18,194 332,344 2,675,771
Program supplies and services Services purchased Staff/board development and training Staff travel Transportation	_	55,696 227,216 52,015 3,723 129,407	70,493 211,004 75,553 1,138 125,949
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES FOR THE YEAR	\$	(26,116)	\$ 35,157

STATEMENT OF CASH FLOWS

	 2023	2022
CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES Cash receipts from funders, donors and parents Cash paid to suppliers and employees Cash paid to employees Interest received	\$ 4,789,016 (1,478,164) (3,260,381) 22,613 73,084	\$ 4,155,276 (4,188,383) - 5,255 (27,852)
CASH PROVIDED BY (USED IN) INVESTING ACTIVITY Purchase of capital assets Purchase of Guaranteed Investment Certificates Proceeds on sale of Guaranteed Investment Certificates	 (13,013) (237,557) 237,557	(8,474) (233,043) 233,043
INCREASE (DECREASE) IN CASH DURING THE YEAR	60,071	(36,326)
CASH, beginning of year	 1,503,062	 1,539,388
CASH, end of year	\$ 1,563,133	\$ 1,503,062
REPRESENTED BY Cash Restricted cash - casino	\$ 1,491,671 71,462	\$ 1,502,792 270
	\$ 1,563,133	\$ 1,503,062

NOTES TO FINANCIAL STATEMENTS

FOR THE YEAR ENDED AUGUST 31, 2023

1. NATURE OF OPERATIONS

The purpose of the Alder Academy Early Learning Society (the "Society") is to provide quality care for children with a wide range of needs. The Society was incorporated as a not-for-profit organization under the Societies Act of the Province of Alberta, and is a registered charity and accordingly, no provision for income taxes has been provided in the financial statements, pursuant to paragraph 149(1)(I) of the Income Tax Act.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following accounting policies:

(a) Use of Estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations (ASNFP) requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the current period. These estimates are reviewed periodically and adjustments are made to income as appropriate in the year they become known. Estimated life of property and equipment and accounts receivable valuation are the most significant items that involve the use of estimates.

(b) Financial Instruments

Measurement of financial instruments

The Society initially measures its financial assets and liabilities at fair value, except for certain non-arm's length transactions.

The Society subsequently measures all of its financial assets and financial liabilities at amortized cost, except in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in net income.

Financial assets measured at amortized cost include cash, restricted cash - casino and accounts receivable. Financial assets measured at fair value include Guaranteed Investment Certificates.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

Impairment

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in net income. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in net income.

NOTES TO FINANCIAL STATEMENTS

FOR THE YEAR ENDED AUGUST 31, 2023

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(c) Capital Assets

Capital assets are recorded at cost less accumulated amortization. Amortization is recorded using the declining balance method at rates calculated to write-off the property and equipment over their estimated useful lives. One-half of normal rates are applied in the year of acquisition. These rates are as follows:

Furniture, fixtures and equipment 20% Leasehold improvements 10%

(d) Revenue Recognition

The Society follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the period in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Restricted contributions for the purchase of capital assets that will be amortized are deferred and recognized as revenue on the same basis as the amortization expense related to the acquired capital assets.

(e) Contributed Services and Assets

Volunteers contribute time each year to aid the Society in carrying out its service delivery activities. Because of the difficulty in determining the fair value of contributed services, the financial value of contributed services is not recognized in the financial statements.

Contributed assets are recognized only to the extent that they would have been purchased in the normal course of operations and their value is reasonably determinable.

(f) Allocated Costs

In preparing these financial statements, costs not charged directly to programs have been allocated proportionately, based on estimated consumption, usage or space occupied by that function and as considered appropriate for each expense.

(g) Cash and Cash Equivalents

Cash and cash equivalents consist of cash on hand, bank balances and Guaranteed Investment Certificates with maturities of one year.

NOTES TO FINANCIAL STATEMENTS

Guaranteed Investment Certificates aranteed Investment Certificates in an effective interest rate of 1.5% COUNTS RECEIVABLE Parent fees and other subsidies Goods and Services Tax receivate carrying value of accounts rec	s are : (20)							
caranteed Investment Certificates han effective interest rate of 1.5% COUNTS RECEIVABLE Parent fees and other subsidies Goods and Services Tax receiva	s are : (20)					2023 249,321	dit u	unions, etc.) asis. 2022 193,716
th an effective interest rate of 1.5% COUNTS RECEIVABLE Parent fees and other subsidies Goods and Services Tax receiva	% (20)					2023 249,321	ial b	2022 193,716
Parent fees and other subsidies Goods and Services Tax receiva					\$	249,321	\$	193,716
Goods and Services Tax receiva					\$		\$	
e carrying value of accounts rec								
e carrying value of accounts rec					\$	255,050	\$	199,849
ese instruments and because they APITAL ASSETS	,					2023		2022
		Cost				Net Book Value		Net Book Value
rniture, fixtures and equipment asehold improvements	\$	239,653 465,487	\$	198,003 232,272	\$	41,650 233,215	\$	40,232 278,585
	\$	705,140	\$	430,275	\$	274,865	\$	318,817
CCOUNTS PAYABLE AND ACCI	RUED	LIABILITII	ES			2023		2022
Trade accounts payable and acc	crued	liabilities			\$	142,043	\$	92,549
111	rniture, fixtures and equipment asehold improvements COUNTS PAYABLE AND ACC	rniture, fixtures and equipment \$ asehold improvements \$ \$ COUNTS PAYABLE AND ACCRUED Trade accounts payable and accrued	rniture, fixtures and equipment \$ 239,653	rniture, fixtures and equipment \$ 239,653 \$ 465,487 \$ 705,140 \$ COUNTS PAYABLE AND ACCRUED LIABILITIES Trade accounts payable and accrued liabilities	Accumulated Cost Amortization rniture, fixtures and equipment seehold improvements \$ 239,653 \$ 198,003	Trade accounts payable and accrued liabilities Accumulated Amortization \$ 239,653 \$ 198,003 \$ 232,272 \$ 705,140 \$ 430,275 \$	Cost Accumulated Net Book Value	Accumulated Net Book Value

NOTES TO FINANCIAL STATEMENTS

FOR THE YEAR ENDED AUGUST 31, 2023

7. DEFERRED REVENUE / RESTRICTED CASH

Funds received in advance consist of program funding received in advance or unexpended funds for grants received for specific programs, for which all funded expenditures have not been incurred.

Deferred Casino Revenue

The Society holds casinos under licence from the Alberta Gaming, Liquor and Cannabis Commission. In accordance with the terms of the licence, the funds may only be used for payment of specific operating expenses within a specific time period. The Society defers recognition of casino proceeds until such time as the allowable expenses are incurred. Transaction summaries for the year are as follows:

				2023	 2022
	 Opening	Received	Recognized as Revenue	 Total	 Total
Casino revenue FCSS revenue	\$ 270 13,202	\$ 80,786	\$ (9,594) (13,202)	\$ 71,462 -	\$ 270 13,202
ELCC Renovation grant Prepaid deposits	104,400 97,536	 - 22,310	(17,400) (14,577)	 87,000 105,269	104,400 97,536
Totals	\$ 215,408	\$ 103,096	\$ (54,773)	\$ 263,731	\$ 215,408

8. CONTINGENT LIABILITIES

Alberta Learning

The Society is contingently liable to repay to Alberta Learning any accumulated surpluses upon termination of the program, with the exception of program unit funding which is repayable after the August 31 reporting period.

Child and Family Services Authority Region 6 Funded Programs

The Society is contingently liable to repay to the Child and Family Services Authority Region 6, unless otherwise agreed, any accumulated surpluses in these programs provided to the program for the year by Child and Family Services Authority Region 6 and any program surpluses upon termination of the program.

Family and Community Support Services Funded Programs

The Society is contingently liable to repay part or all of any program surpluses to Family and Community Support Services.

NOTES TO FINANCIAL STATEMENTS

FOR THE YEAR ENDED AUGUST 31, 2023

9. COMMITMENTS

The Society currently has three operating leases for three separate premises.

The first lease, for Oliver Elementary-Junior High School, is leased at \$6,581 per month expiring in August 2024. The second lease, for the Early Learning and Child Care Centre (West Edmonton), is leased at \$10,815 per month expiring October 2028. The third lease, for Mill Creek Elementary School, is leased at \$5,794 per month expiring February 2039. Additional space is leased from Mill Creek for gym space, this lease is \$486 per month and expires August 2024.

The minimum annual lease payments for the next five years are as follows:

Year	<u>Amount</u>
2024 2025 2026 2027 2028	\$ 284,117 199,306 199,306 199,306 199,306
	\$ 1,081,341

10. ECONOMIC DEPENDENCE

The Society is economically dependent on government funding and contracts which are approved on an annual basis.

11. COMPARATIVE FIGURES

Certain prior year comparative figures have been reclassified to conform to the current year's presentation.

12. SUBSEQUENT EVENT

Subsequent to the year-end, the Society was approved for grant funding through the Family and Community Support Services (FCSS) program. The amount of funding will be approximately \$200,000, and the finalized value will be confirmed following the issuance of these financial statements. The Society will be allowed to spend these funds on expenses stipulated in the FCSS contract over the years that the funds have been approved for.

NOTES TO FINANCIAL STATEMENTS

FOR THE YEAR ENDED AUGUST 31, 2023

13. FINANCIAL INSTRUMENTS

Risks and concentrations

The Society is exposed to various risks through its financial instruments, without being exposed to concentrations of risk.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial statement liabilities. The Society is exposed to this risk mainly in respect of its accounts payable and accrued liabilities. There has been no substantial change in liquidity risk compared to the prior year.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Society's main credit risks relate to accounts receivable. The Society provides credit to its customers in the normal course of operations. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The Society has a significant number of customers which minimizes concentration of credit risk. There has been no substantial change in credit risk compared to the prior year.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is comprised of three types of risk: currency risk, interest rate risk and other price risk. The Society is mainly exposed to interest rate risk. There has been no substantial change in interest rate risk compared to the prior year.

14. OPERATING RESERVE

Any excess of revenue over expenses is allocated to the operating reserve. The Society has developed a reserve of funds equivalent to a minimum of three months of operational costs in the operating reserve. These reserve funds would help to minimize any potential financial hardship in the future.

PRESCHOOL PROGRAM (#80000332) - STATEMENT OF OPERATIONS

		2023	 2022
REVENUE Provincial affordability grant Provincial subsidies Parent fees Other revenue	\$	490,020 620,052 112,869 91,979	\$ 283,055 470,415 250,724 140,053
		1,314,920	1,144,247
EXPENSES Amortization Bad debt Building operations Insurance		778 - 61,341 5,654	973 5,249 43,961 4,018
Miscellaneous Nutrition Office and administration Professional fees Program staff benefits		3,964 47,120 9,597 2,624 127,945	819 27,322 36,527 2,001 97,208
Program staff salaries Program supplies and services Staff/board development and training Staff travel		996,869 10,620 3,038 285	773,654 8,533 3,104 234
	_	1,269,835	 1,003,603
EXCESS OF REVENUE OVER EXPENSES FOR THE YEAR	\$	45,085	\$ 140,644

SCHOOL AGE PROGRAM - STATEMENT OF OPERATIONS

		2023	2022
REVENUE			
Provincial subsidies	\$	244,368 \$	210,954
Parent fees	•	184,860	133,924
Other revenue		12,315	4,027
		441,543	348,905
EXPENSES	-		
Amortization		1,320	1,650
Building operations		32,348	27,652
Insurance		5,889	5,178
Miscellaneous		594	407
Nutrition		22,978	13,823
Office and administration		6,930	3,824
Professional fees		2,999	1,304
Program staff benefits		39,488	32,391
Program staff salaries		311,163	251,010
Program supplies and services		12,071	8,815
Staff/board development and training		2,749	2,395
Staff travel		100	118
Transportation	****	2,608	1,755
		441,237	350,322
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES FOR THE YEAR	\$	306 \$	(1,417)

PRESCHOOL PROGRAM MILL CREEK (#80001284) - STATEMENT OF OPERATIONS

		2023		2022
REVENUE				
Provincial affordability grant	\$	118,043	\$	98,100
Provincial subsidies		65,494	•	72,760
Parent fees		95,181		168,335
Other revenue		2,574		27,954
		281,292		367,149
EXPENSES				
Amortization		298		150
Building operations		78,586		66,628
Insurance		4,500		3,381
Miscellaneous		561		494
Nutrition		12,582		13,896
Office and administration		3,522		22,167
Professional fees		2,991		2,367
Program staff benefits		21,446		28,934
Program staff salaries		146,944		218,650
Program supplies and services		3,660		5,233
Staff/board development and training		1,316		855
Staff travel	**************************************	112		184
		276,518		362,939
EXCESS OF REVENUE OVER EXPENSES FOR THE YEAR	\$	4,774	\$	4,210

SCHOOL AGE PROGRAM MILL CREEK - STATEMENT OF OPERATIONS

		2023	2022
Provincial subsidy Parent fees Other revenue	\$	132,492 \$ 217,356 8,870	90,906 166,590 2,756
	-	358,718	260,252
EXPENSES Building operations Bad debt Insurance Miscellaneous		9,446 590 1,000 401	21,298 1,766 1,135 153
Nutrition Office and administration Professional fees Program staff benefits		5,375 1,478 1,000 37,969	5,193 1,086 1,000 26,529
Program staff salaries Program supplies and services Staff/board development and training Staff travel	-	299,546 3,183 879 112	207,822 4,358 681 159
		360,979	271,180
DEFICIENCY OF REVENUE OVER EXPENSES FOR THE YEAR	\$	(2,261) \$	(10,928)

CAP-C PROGRAM - STATEMENT OF OPERATIONS

		2023	2022
REVENUE	\$	151,696 \$	153,867
CAP-C	<u> </u>	101,000 φ	,
EXPENSES			
Building operations		2,689	2,627
Insurance		1,000	1,000
Nutrition		1,593	1,601
Office and administration		3,293	1,455
Program staff benefits		13,699	13,710
Program staff salaries		112,688	114,042
Program supplies and services		2,534	3,726
Transportation		17,066	11,435
		154,562	149,596
EXCESS (DEFICIENCY) OF REVENUE OVER			
EXPENSES FOR THE YEAR	\$	(2,866) \$	4,271

^{*} The program runs from April 1 to March 31.

EARLY LEARNING AND CHILD CARE CENTRE - STATEMENT OF OPERATIONS

		2023	2022
REVENUE Provincial subsidy Parent fees Other revenue	\$	- \$ -	433,948 60,021 55,664
	-		549,633
EXPENSES Advertising Amortization Building operations Insurance		:	356 22,922 156,171 2,931
Miscellaneous Nutrition Office and administration Professional fees Program staff benefits		:	498 17,438 2,462 2,367 50,511
Program staff salaries Program supplies and services Staff/board development and training Staff travel	No. of the last of	- - -	397,543 27,362 1,753 117
		-	682,431
DEFICIENCY OF REVENUE OVER EXPENSES FOR THE YEAR	\$	= \$	(132,798)

ALBERTA LEARNING PROGRAM - STATEMENT OF OPERATIONS

	 2023	 2022
REVENUE		
Provincial - Alberta Learning	\$ 1,284,945	\$ 1,258,121
EXPENSES		
Building operations	47,697	83,353
Insurance	7,607	7,607
Miscellaneous	438	_
Nutrition	32,461	35,450
Office and administration	12,538	16,235
Professional fees	6,001	6,001
Program staff benefits	82,252	69,452
Program staff salaries	697,192	591,581
Program supplies and services	7,513	10,615
Services purchased	227,216	211,004
Staff travel	2,750	-
Transportation	 109,731	 112,759
	 1,233,396	1,144,057
EXCESS OF REVENUE OVER EXPENSES FOR THE YEAR	\$ 51,549	\$ 114,064

CASINO FUNDING - STATEMENT OF OPERATIONS

FOR THE YEAR ENDED AUGUST 31, 2023

	 2023	2022
REVENUE Casino (Note 7)	\$ 9,594 \$	291
EXPENSES Building operations Miscellaneous Office and administration Program supplies and services	 5,944 2,618 537 495	90 201
	 9,594	291
EXCESS OF REVENUE OVER EXPENSES FOR THE YEAR	\$ - \$	•

Casino revenue is recognized as allowable expenses are incurred.

CONTINGENCY PROGRAM - STATEMENT OF OPERATIONS

FOR THE YEAR ENDED AUGUST 31, 2023

		2023	2022
REVENUE			
Donations	\$	377 \$	5,600
Other revenue		9,944	2,632
Other - interest		26,278	6,483
		36,599	14,715
EXPENSES			
Amortization		42,103	30,784
Advertising		3,995	-
Building operations		2,685	-
Miscellaneous		2,964	128
Nutrition		858	-
Office and administration		1,901	2,500
Program staff benefits		940	-
Program staff salaries		10,199	-
Staff/board development and training	-	41,271	66,440
	-	106,916	99,852
DEFICIENCY OF REVENUE OVER EXPENSES FOR THE YEAR	\$	(70,317) \$	(85,137)

The contingency program includes revenue and expenses that fall outside the other programs. These can include items such as unforeseen expenses that arise during the year, one-time expenditures and miscellaneous revenue and donations.

WIPAC FUNDING (#80001622) - STATEMENT OF OPERATIONS

	manua	2023	2022
REVENUE			
Provincial affordability grant	\$	316,653 \$	_
Provincial subsidy	•	444,542	-
Parent fees		42,624	_
Other revenue	-	86,240	
		890,059	
EXPENSES			
Amortization		12,456	_
Building operations		147,446	-
Insurance		4,000	-
Miscellaneous		795	-
Nutrition		26,385	-
Office and administration		3,981	-
Professional fees		2,500	-
Program staff benefits		81,204	-
Program staff salaries		637,819	-
Program supplies and services		12,222	-
Staff/board development and training		2,489	-
Staff travel		146	-
		931,443	
DEFICIENCY OF REVENUE OVER EXPENSES FOR THE YEAR	\$	(41,384) \$	_